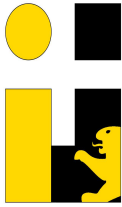


Information on the Audit Results
of the regional external audit bodies
to the various addressees
Example
from the Denkschrift 2002 of the
Court of Audit of Baden-Württemberg

Presentation
at an EURORAI-Seminar
on October 24, 2003 in Toulouse



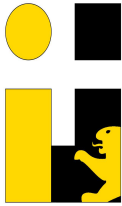
The Court of Audit Baden-Württemberg presented

Financial Control Baden-Württemberg

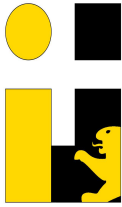
October 24, 2003

Frank/EURORAI-Seminar

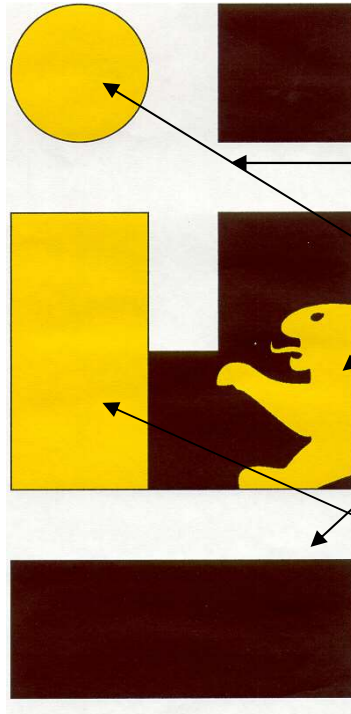
2



Budget State 2003	€ 31.5	Bn.
Debts 2002	€ 35.7	Bn.
Budget (CoA) 2003	€ 13.6	M.
Staff State		216,000
Staff external audit		261
Audits 2002		241
Audits 2003		244
Audit objects		920



Logo

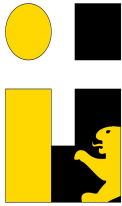


Lion and black/yellow colours of State refer to the coat of arms of the State

(white) plus and minus symbolize financial advantages and disadvantages of the work of parliament, government and the administration

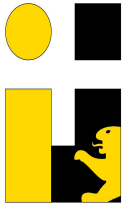
(yellow) circle means a coin and reminds one of being economical

(yellow) „i“ stands for informing, advising



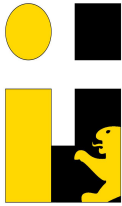
Ways of action of the Court of Audit

Kind of Audit	Addressee of the Audit Results			Carrying out	Press comm.
	Audited Entity	Government	State Parliament		
Audit	yes	rarely	never	between Court of Audit and audited entity	almost never
Denkschrift (DS) Results which are important for the discharge of the State Government		yes	yes	Discussion of the DS in the financial committee (FA) with opinion of the State Government, decision of the State plenary meeting	always
beratende Äußerung (b.Ä.) (advising statement) due to audit experience		yes in so far as State Parl. will discuss	not absolute yes	handling like Denkschrift (FA und plenary meeting)	always
Special reports , information on matters of special importance		like b. Ä.	like b. Ä.	like DS	almost always
gutachtliche Äußerung (expert statement) on request of the State Parliament or Government		like b. Ä.	like b. Ä.	like DS	almost always



Example from the Denkschrift 2002

„Fuchsien-Pavillon in Tübingen“

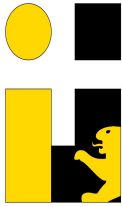


Gewächshaus in Tübingen „Fuchsien-Pavillon“



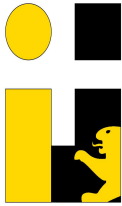
October 24, 2003

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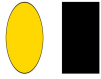
Data of the building

- Reason for the building
In 2001 the university celebrates the 500th anniversary of the botanist Leonhard Fuchs - „Fuchsie“
- Location
Botanical gardens of the University of Tübingen
- Area
36 m²
- Total cost
€ 310,537 or 8,600 €/m²
- Given target cost for an institute building
€ 72,859



„Fuchsien-Pavillon in Tübingen“ - history of the audit

- Petition of a citizen on July 26, 2001 to the Court of Audit after inauguration; waste of funds? 
- Order to SRPA Tü to carry out audits on the matter; audit letter from the office in 01/2002
- Preliminary draft of the Court of Audit to the Ministry of Finance on March 5, 2002
- Statement of the Ministry of Finance
 - Costs approved, justified due to expensive and rare plants
 - not all opportunities for cost control were observed
 - not a typical case
- Inclusion in the Denkschrift 2002



Sender's address

Landesrechnungshof
Abt. 1
Stabelstr. 12

76133 Karlsruhe

July 26, 2001

Waste of tax money

Dear Ladies and Gentlemen,

for me it is still incredible what I have read in the Tübinger Zeitung:

A glass case for plants should have cost **DM 600.000** (~ € **300.000**)! Can that be, ought that be?

The frame is certainly out of silver. Expenditures of this kind are impossible to comprehend.

When will these wasteful people finally be called to account and locked up?

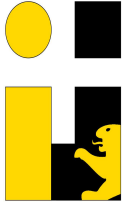
It is not surprising that there are more and more unemployed. Who wants to work with the given tax burden? The ordinary people are more and more oppressed and then one has to read about these things in the newspaper. What government? What State?

Where can I bring action against the people responsible and payers of this flower-box?

Yours sincerely,

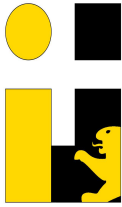
Signature of the sender



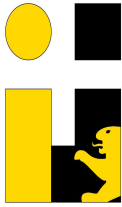


Presentation of the Denkschrift July 14, 2003




- Reaction of the Media
- Dealing in the State Parliament

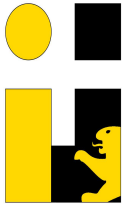


news conference July 14, 2002



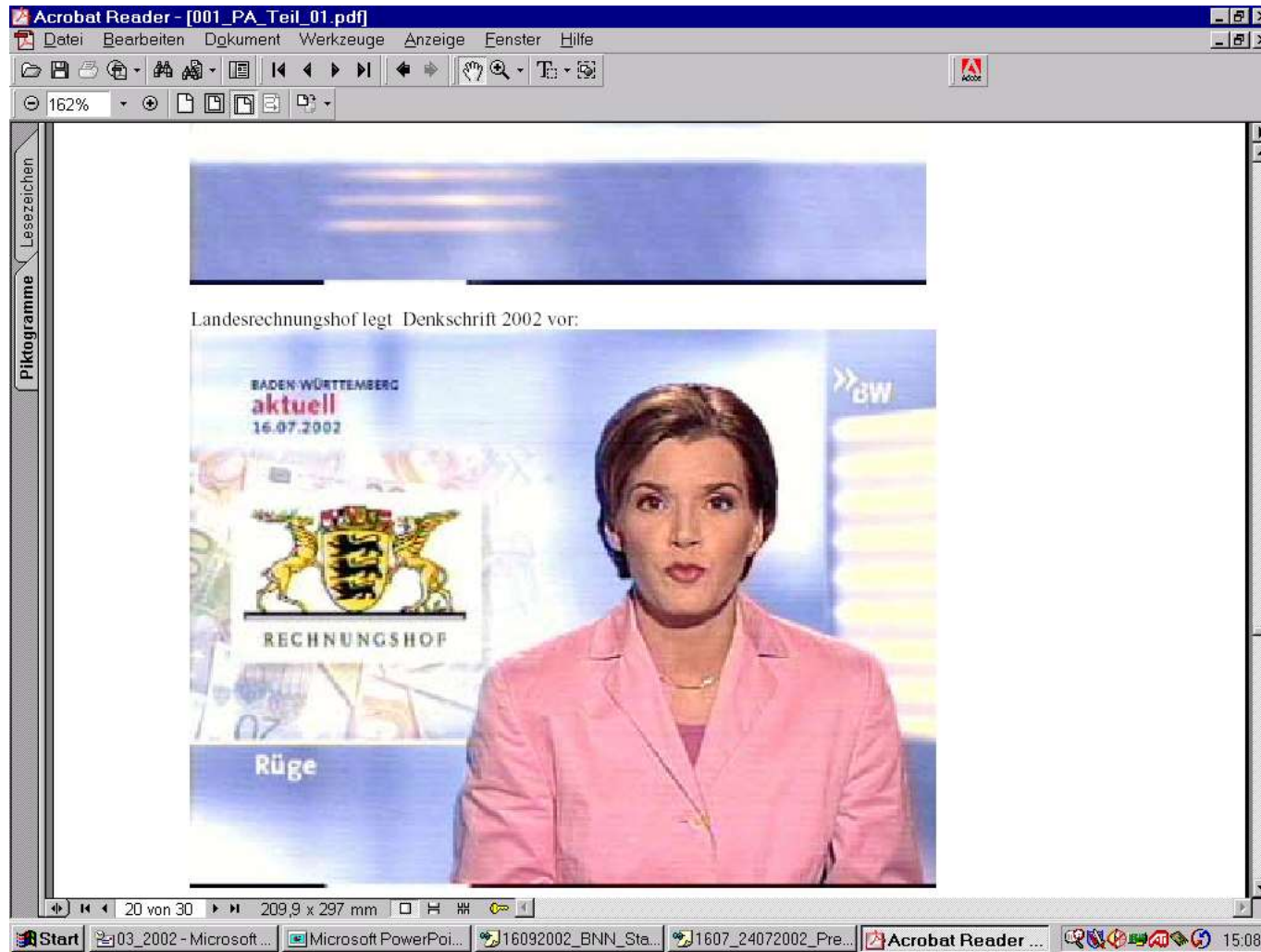
Reaction of the media

- Regional television: News and live interview on the day of the press conference 
- Regional radio news and interviews
- Reports, comments and reactions of the people affected both in regional and national newspapers
- „Hit rate“
 - Reports in 22 newspapers (2003 - 26)
 - Scope of the press review 111 pages (2003 - 170)
 - The press commented with interest on all our press statements (1 general and 7 on single topics)  



Reaction of the media

Financial Control Baden-Württemberg



October 24, 2003

Frank/EURORAI-Seminar

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Landtag von Baden-Württemberg
13. Wahlperiode

Drucksache 13 / 1174
12. 07. 2002

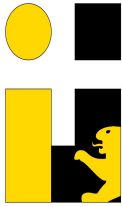
Mitteilung
des Rechnungshofs

Denkschrift 2002 zur Haushalts- und Wirtschaftsführung des Landes Baden-Württemberg mit Bemerkungen zur Landeshaushaltsrechnung 2000

Schreiben des Rechnungshofs vom 12. Juli 2002 Nr. Pr – 0451.12 – 02.14:

Gemäß Artikel 83 Abs. 2 der Landesverfassung in Verbindung mit § 97 Abs. 1 und § 114 Abs. 1 LHO überreiche ich anbei die vom Senat des Rechnungshofs beschlossene Denkschrift 2002 zur Haushalts- und Wirtschaftsführung des Landes Baden-Württemberg mit Bemerkungen zur Landeshaushaltsrechnung 2000 in dreifacher Fertigung.*) Gleichzeitig geht die Denkschrift dem Staatsministerium zur Unterrichtung der Mitglieder der Landesregierung zu.

Frank





Dealing in the State Parliament

- Parliamentary Commission of Finance (LtDrs. 13/1748 p. 55 - 58)
4 sessions (10/2002 - 02/2003); in the example - Fuchsien-Pavillion - detailed discussion, the deputies had little understanding how the building authorities proceeded
Minister of Finance: No fundamental contradiction to the statements of the Court of Audit, i.e. the procedure should not have occurred this way. Measures have been taken to avoid any recurrences.
- Decision:
 1. To ensure by implementing control measures that ... excessive expenditures will be avoided.
 2. To inform the State Parliament on the steps taken until June 30, 2003 .
- State Plenary Meeting (Febr. 20, 2003)
Decision recommendation of the Parliamentary Commission of Finance (in so far) unanimously adopted.



follow up

- Report of the State Government from July 1, 2003 –
Printing No. 13/2213
Keeping responsibility of the building authorities for buildings up to
€ 375,000
Lists for observing building measures up to € 500,000
Ensuring consistent and continual control in place 
- Dealing Parliamentary Commission of Finance in Autumn
2003,
 1. Taking notice of the report submitted by the State Government 
 2. Settling of the matter.

**Bericht der Landesregierung zu einem Beschluss des Landtags;
hier: Denkschrift 2002 des Rechnungshofs zur Landeshaus-
haltsrechnung von Baden-Württemberg für das Haus-
haltsjahr 2000 (Nr. 25)
– Aufwändiger Neubau eines Gewächshauses**

Landtagsbeschluss

Der Landtag hat am 20. Februar 2003 folgenden Beschluss gefasst
(Drucksache 13/1748 Teil A Abschnitt XXII):

Die Landesregierung zu ersuchen,

1. durch entsprechende Steuerungsmaßnahmen sicherzustellen, dass auch bei kleinen Baumaßnahmen überhöhte Ausgaben vermieden werden;
2. dem Landtag über das Veranlasste bis 30. Juni 2003 zu berichten.

Bericht

Mit Schreiben vom 24. Juni 2003 Nr. I 0451.1 berichtet das Staatsministe-
rium wie folgt:

Das Finanzministerium wird am grundsätzlich bewährten Delegationsprinzip
festhalten und das Jahresbauprogramm weiterhin in der Verantwortung der
Ämter belassen. Damit entscheiden die Ämter über Projekte für die Bau-
unterhaltung (ohne Kostengrenze) sowie Kleine Um-, Neu- und Erweite-
rungsbauten (bis 375 000 €).

Um dennoch bei Bedarf steuernd eingreifen zu können, werden die Ober-
finanzdirektionen zunächst probeweise in Listenform jährlich nach den
Haushaltsgesprächen mit den Ämtern Projekte mit Flächenzuwachs sowie
Bauunterhaltungsmaßnahmen über 500 000 € melden. Das Finanzministe-
rium verbindet damit keinen Zustimmungsvorbehalt, hat aber die Möglich-

Eingegangen: 01. 07. 2003 / Ausgegeben: 15. 07. 2003

1

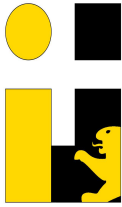
The screenshot shows a PDF viewer window with a toolbar at the top and a document page. The document header contains 'Landtag von Baden-Württemberg' on the left and 'Drucksache 13 / 2213' on the right. The main text consists of two paragraphs. The first paragraph discusses a regulation for the 2004 fiscal year. The second paragraph details the financial ministry's role in ensuring the effectiveness of the cost planning and control system. The viewer interface includes a sidebar on the left with 'Lesezeichen' and 'Piktogramme' tabs, and a status bar at the bottom showing '2 von 2' pages and a resolution of '209,9 x 297 mm'.

Landtag von Baden-Württemberg Drucksache 13 / 2213

keit, präventiv zu reagieren. Diese Regelung gilt erstmals für das Jahresbauprogramm 2004.

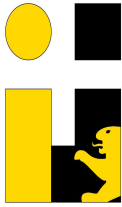
Ferner wird das Finanzministerium dafür Sorge tragen, dass das gute und durchgängige Instrumentarium zur Kostenplanung und -steuerung, das zu Wirtschaftlichkeit und Kostendisziplin – insbesondere bei Großen Baumaßnahmen – beigetragen hat, auch bei kleinen Maßnahmen konsequent angewandt wird. Hierzu gehört auch, das Controllingssystem durchgängig und konsequent anzuwenden. Dies schließt auch eine stärkere Einbindung der Gebäudenutzer in Prioritätensetzung, Wirtschaftlichkeit und Kostendisziplin ein.

2 von 2 209,9 x 297 mm

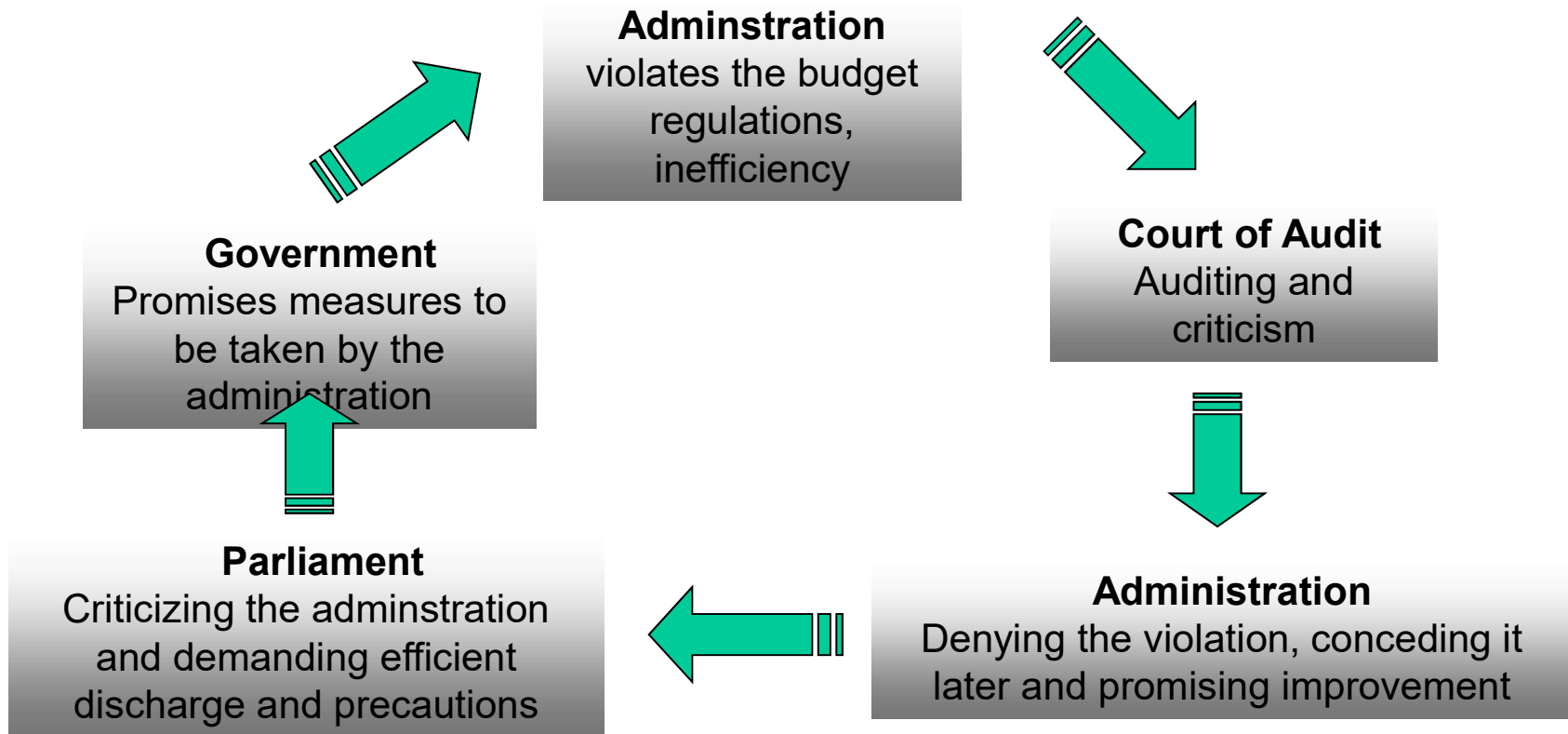


Result and prognosis

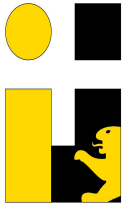
- My personal evaluation of the effect of the example is sceptical
Government is not willing, but also not in a position to take measures having direct impact.
- possibilities would be
 - liability of the competent civil servants in the building authorities or
 - transferring the finances from the building authorities to the users, (who demands has to pay out for one's resources)



Classical audit and reaction pattern



Any time repeatable as only particular cases tackled and the system is not broken.



Questions & discussion

October 24, 2003

Frank/EURORAI-Seminar

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