

#### New forms of outsourcing and financing of public activities – a challenge for Regional Chambers of Audit in Poland

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Local communities expect the local authorities to: ✓ take up new activities for: ✓ social ✓ economic ✓ civilizational reasons ✓ perform public services ✓ at a higher level  $\checkmark$  in new areas  $\checkmark$  in new forms







The citizen contacts the City Hall officer online from home and deals with his problem





#### **Problem solving - I**

New forms of public activities execution:

- outsourcing non-public finance sector entities (non-profit organizations)
- ✓ local authorities set up communal companies or other subsidiary entities to perform public tasks
- ✓ based on the rules of public-private partnership





#### **Problem solving - II**

New forms of public activities financing:

- credits, loans, bond issue (from other domestic funds NFOŚ (National Fund of Environment Protection), WFOŚiGW (Provincial Fund of Environment Protection and Water Management)
- $\checkmark$  assistance funds and from the EU and European funds
- ✓ use of own funds of the entities performing public tasks, and which are not part of public finance sector
- communal companies can also contract credits, take loans, issue bonds – this debt is not part of the public debt





#### **Grant allocation principles**

- The Council of the Commune must define the following in the resolution:
- $\checkmark$  amount of funds
- $\checkmark$  principles of their allocation, e.g.
  - ✓ kind of outsourced activities
  - ✓ date and areas of activity performance
  - ✓ method and form of performance

Local authorities can give grants to non-public finance sector entities for the performance of public activities outsourced only in a form of open bidding procedure.





#### Legal limitations in activity outsourcing

#### Entity limitations

Public activities cannot be outsourced to companies – profit-oriented entities

e.g. in the field of social welfare





#### Audit of grants as a responsibility of RCOs

- 1. Forms of audit
- 2. Entities covered by the audit
- 3. Scope of the audit
- 4. Specific character of the grant-giving audit





# Sources of irregularities on the part of the outsourcing party

- ✓ unequal conditions of access to information about the bidding procedure and grant allocation
- unequal approach to entities and not being impartial
- ✓ non-precise provisions in contracts
- ✓ no control and no evaluation of public activity performance
- $\checkmark$  no verification of grant use





## Sources of irregularities on the part of the outsourced party

- ✓ contractors do not meet the requirements of the law
- ✓ data reported is not complete or non-compliant with bookkeeping
- ✓ the same expenditure (invoice) is settled more than once
- ✓ the same activity is outsourced and financed by more than one public entity (multiple financing)



#### **Objective of the audit**

✓ are public activities outsourced according to the procedures defined by law?

✓ do contracts secure the public interest?

 $\checkmark$  does the contract execution

 $\checkmark$  does the grant use

comply with earlier agreements?





#### Audit criteria

compliance with the law

# ✓ compliance of documentation with the state of affairs (reliability)





#### Fields of the audit

Three tasks = 70% of the expenditure from public funds transferred:

✓ physical culture – sports (43% of the grants allocated by local authorities)

✓ health care (15%)

✓ culture and art (12%)





#### Scope of the audit

✓ grant allocation procedures

✓ grant spending

 whether local authorities control the execution of the activities outsourced





#### Irregularities (1) - examples

- communes have transferred grants for the performance of activities which are not a public activity
- communes have transferred grants to companies which are not non-profit organizations
- ✓ communes have transferred grants to their organizational units (e.g. to schools)

(these irregularities were not numerous)





# Irregularities (2) in the grant allocation procedure

- ✓ grant allocation without the use of bidding procedures
- ✓ allocation of grants to entities whose bid is not compliant with bidding requirements
- ✓ stating irregularities in the open bidding procedures
- $\checkmark$  at the contract signing stage





#### Irregularities (3) in grant spending

- ✓ not transferring grants to the bank account of the outsourced entity
- ✓ paying invoices directly from the bank account of the commune
- ✓ transferring grants via organisational units of local authorities
- ✓ transferring grants past the deadline





# Irregularities (4) in the audit of the execution of the activities outsourced

no reports or incomplete reports
not making the entities account for the grants allocated

 no public activity performance control by local authorities





#### Summary

- 1. The audit covered:
  - the first period of activity outsourcing based on new regulations
  - $\checkmark$  only outsourcing entities
- 2. Irregularities  $\cong$  1% of the total number of irregularities

(grant giving  $\cong$  1% of the total expenditure)

3. Most often local authorities outsource activities in the fields of physical culture and sports, education and culture





#### Summary

- 4. Causes of irregularities:
  - no experience in the application of new laws
  - ✓ inadequate personnel training and skills
  - Iimited range of entities which could take over the activities
- 5. The results of the audit call for:
  - changes in legal regulations/making them more precise
  - Iocal authorities' personnel training
  - auditor training





### 2007

## Joint public activities audit by the Supreme Chamber of Control and Regional Chambers of Audit





# Thank you for your attention!

