

# Contribution of the Financial Control to the budget system reform in Austria, especially in Upper Austria



#### **Financial Control in Austria**

 Different competencies of the Audit Courts in Austria with regard to accounting

- Austrian Court of Audit
  - Prepares the closing of accounts for the state of Austria
- 9 Regional Courts of Audit
  - Audit the closing of accounts of the federal states
  - Make statements about the accounting of municipalities



## **Upper Austria – Basic Data**

Population: 1.4 million

Area: 12 000 km²

Total budget: 5 billion Euro Wien ST. PÖLTEN Oberösterreich Niederösterreich **● EISENSTADT** SALZBURG Steiermark INNSBRUCK Vorarlberg Salzburg Tirol GRAZ Osttirol Kärnten KLAGENFURT

**EURORAI-Workshop** 



### Financial situation of Upper Austria

- Balanced budget has only been possible in recent years because of one-time revenues from asset sales and appropriating of financial reserves
- Annual budget deficit is mainly caused by spending dynamic in the health and social sector as well as by high investments and subsidies
- Important areas (e.g. hospitals, properties) were outsourced and therefore their debts were outsourced

So far these developments were **not constrained by the budget law** 



## Regional Court of Audit of Upper Austria and its selfunderstanding

#### Regional Court of Audit of Upper Austria

- Supports reform processes → the reform of the budget law is also important for the Regional Court of Audit of Upper Austria
- Supports transparency
- Main focus on cost effectiveness, thrift, efficiency as well as effectiveness

Accordance with regulations is of less importance



# Budgeting and Accounting – important for the Regional Court of Audit of Upper Austria

**Expectations** of the Regional Court of Audit of Upper Austria with regard to an **appropriate budgeting and accounting system**:

- Good basis for political decisions
- Adequate basis for efficient managing
- Transparent information for accountability
- Fulfil all requirements of New Public Management



#### Weaknesses /1

- No overall overview about assets and liabilities
- Lack of transparency in the closing of accounts of Upper Austria
- The delay of redemption payments for liabilities of outsourced investments of Upper Austria is not transparent in the closing of accounts
- Inadequate information about the intrinsic value of receivables and loans granted



#### Weaknesses /2

- Little information about the economic situation of companies which are owned by Upper Austria
- The state of Austria and the federal countries of Austria have different budget laws



# Selected recommendations concerning the closing of accounts of Upper Austria

- Aggregation of data in order to make the closing of accounts more understandable
- Preparation and publication of reports by the administration to inform about the achievement of their targets and their abidance by the budget
- Presentation of the liabilities in a more complete and comprehensive way
- Presentation of a medium-term finance and investment plan, including transparent presentation of the financial requirements of all outsourced companies
- Maastricht-compliant booking of government grants to outsourced companies
- Depreciation of receivables of Upper Austria to debtors, who can not pay their debts without receiving subsidies from Upper Austria

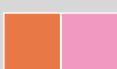




#### Reforms started by the Federal State of Austria / 1

- Extensive budget reforms were decided by law for the Federal
   State of Austria in 2007
- Objectives were:
  - Stronger budget discipline
  - Improving the ability to plan
  - Higher flexibility
  - Effectiveness
  - Transparency
  - Efficiency
  - True presentation of the financial situation





#### Reforms started by the Federal State of Austria / 2

- Implementation in 2 stages:
  - 1. stage beginning 2009:
    - Middle-term obligatory budget limit, 4 years in advance at a time
    - Possibility of allocation to reserves
    - New structure (furthermore cash-based accounting)
  - 2. stage beginning 2013:
    - Effectiveness
    - Global budget
    - Double-entry bookkeeping
- Whether the reforms will be fully implemented can not be foretold



### Legal system of the federal states of Austria

- Budgeting and accounting system is in the autonomous scope of the Federal States of Austria
- "Statutory order for budgeting and closing of the accounts"
  - Regulates form, structure and content of budgets and closing of accounts
  - Applicable to federal states and municipalities
  - Originates from 1974, hardly no development
  - Not very detailed → interpretation by each federal state itself
- Budget code of the Federal States of Austria
  - Regulates the process from generating the budget to finalizing the accounting



#### Status quo in Upper Austria

Cameralistics (cash-based accounting) in Upper Austria and in most of the other Federal States of Austria

- Focus on carrying out the budget, periodical correctness is neglected
- Presentation is in principle cash-oriented (cash receipts/cash disbursements)
- Principle of annuality, however there is the possibility to transfer funds to the next year (allocation to reserves)
- Some information concerning assets and liabilities can be seen in the attachments to the closing of the accounts
- IT-application: SAP
- Bookkeeping technique: double-entry bookkeeping



#### Excursus – unclear definitions

- In the praxis sometimes definitions are not clearly used
- Discussion on the level double-entry bookkeeping versus cameralistics is not enough
- Differentiated consideration is necessary:
  - Bookkeeping technique
  - Rules for structuring and reporting
  - Valuation rules
  - Which focus should be emphasized:
    - Cash flows
    - Consumption of resources
    - Assets and their development



#### Discussions concerning reforms in Upper Austria

- Continuous dealing and active participation in the reform debate of public authorities
- Observant position
- Internal preparation of additional information
  - Refining the information concerning assets and liabilities
  - Middle-term financial plan (agreed for summer 2011)
- Partly "voluntary" information in the attachments to the closing of accounts
- Municipalities also positioned themselves, presently they will keep their system of extended cameralistics



#### Summary - generally

- The closing of accounts has to inform, to document as well as to support decisions
- The system of budgeting and closing of accounts has to meet the requirements of an effective administration
- The discussion whether to use cameralistics or double-entry bookkeeping should not be reduced to a mere discussion of terms
- There is no right or wrong system
- Clearer and more precise rules in order to limit the possibilities of interpretation and the requests of politicians
- Expansion of the current system by implementing elements of commercial accounting



#### Crucial requirements of the Financial Control

- Uniformity of accounting to a large extent and therefore achieve comparability across all public authorities
- Comprehensive presentation (including adequate information on outsourced companies) about the financial situation of every public authority
- Compatibility with the National Accounts
- Transparency ("there is no way to hide anything") and easy understanding
- Improvement of the reports by verbal explanations

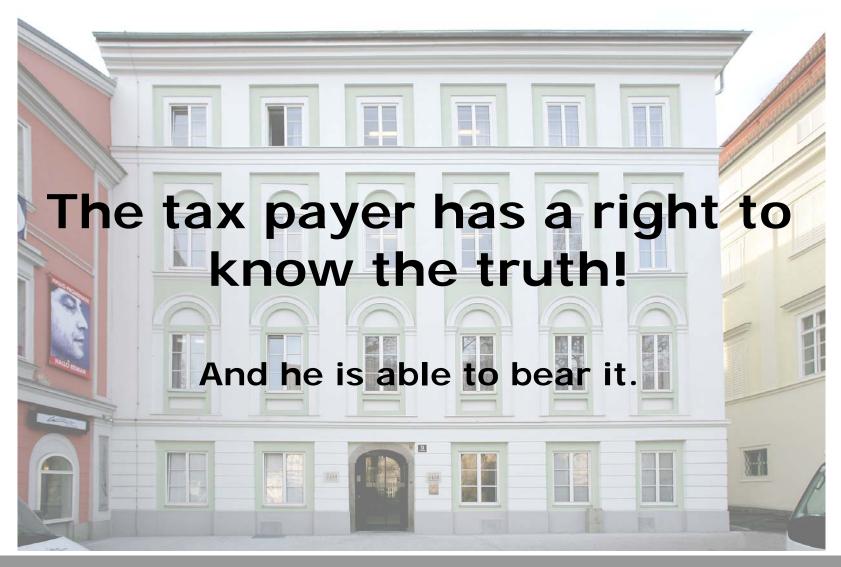


#### Crucial requirements of the Financial Control

- Clear, transparent and complete information about future obligations
- Clear information about the intrinsic value of reported receivables
- Clear presentation of all changes concerning assets and long-term debts
  - In order to strengthen the awareness with regard to the consumption of resources
  - Before the background of an inter-generation fairness
  - Attention with regard to asset accounting: threat of manipulation
- Consideration of the experiences of the Federal State of Austria









## Regional Court of Audit of Upper Austria, Austria



Dr. Helmut Brückner President

Oö. Landesrechnungshof Promenade 31, 4020 Linz email: helmut.brueckner@lrh-ooe.at



Mag. Liselotte Wallentin Certified Public Accountant and Tax Accountant **Project Manager** 

Oö. Landesrechnungshof Promenade 31, 4020 Linz email: liselotte.wallentin@lrh-ooe.at